



Beyond core markets

Loren Jones, SVP, International

October 2026

Amentum Overview

Our Mission

Bringing advanced engineering and technology solutions to the most significant challenges in science, security and sustainability

50,000+

Workforce

~70

Countries

Global Reach



Differentiated scale and highly skilled global workforce enable us to deliver the most important solutions to our customers anywhere at any time

Deep Domain Engineering Expertise and Best-in-Class Technologies



Advanced engineering and innovative next-gen technology solutions to meet the most significant global challenges

Culture of Collaboration and Performance Excellence



Over a century of experience as our customers' trusted engineering and technical experts for their most critical missions

Growth Drivers

NUCLEAR ENERGY

From Regional Projects
to **Global Deployment**

Huge growth driven by energy security, net-zero, AI/data. New vendors and end users



Raising Energy
Demand for
AI/DATA



Energy Security



Improved Nuclear
Investment
Position

DEFENCE

Sovereign-Based Programmes
+ global collaboration opportunities

Geopolitical uncertainty is driving defence spending, requiring modernization and rapid capability change



Modernisation



Rapid
Change



Military
Threats

ENVIRONMENT

Sovereign-Based Programmes
+ global collaboration opportunities

Market reshaped by the energy transition, aging assets, emerging contaminants and pressure to address liabilities



Energy transition
driving demand
for sites



Economic & Social
Benefits



Technology
Advancements

TECHNOLOGY IS THE FOUNDATION ACROSS ALL OUR MARKETS

Role of Technology

We own and operate the largest independent nuclear engineering, testing and fabrication facilities in the UK.

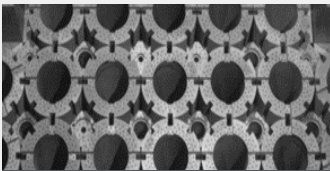
First of a Kind Development | Prototyping | Safety Cases | Material Science | Technical Evidence | Scientific Research | V&V | Bespoke Test Rigs

51	Individual Laboratories	19	Radiological Facilities	1000	Technical Experts, Scientists & Specialist Engineers	4	High Bay Facilities (35M Height)	6	Individual Sites	21k	m ² of Test Facilities
----	-------------------------	----	-------------------------	------	--	---	----------------------------------	---	------------------	-----	-----------------------------------

Nuclear Reactor Development - Featured Facilities



Gas Cooling & Oxidation Facility



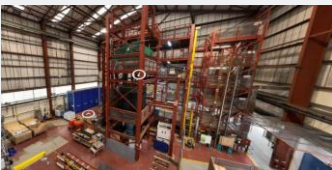
Graphite Research & Test Facility



High Temperature Test Facility



Materials & Structural Integrity



Large Test Rig Facility



Radio-Chemistry Labs



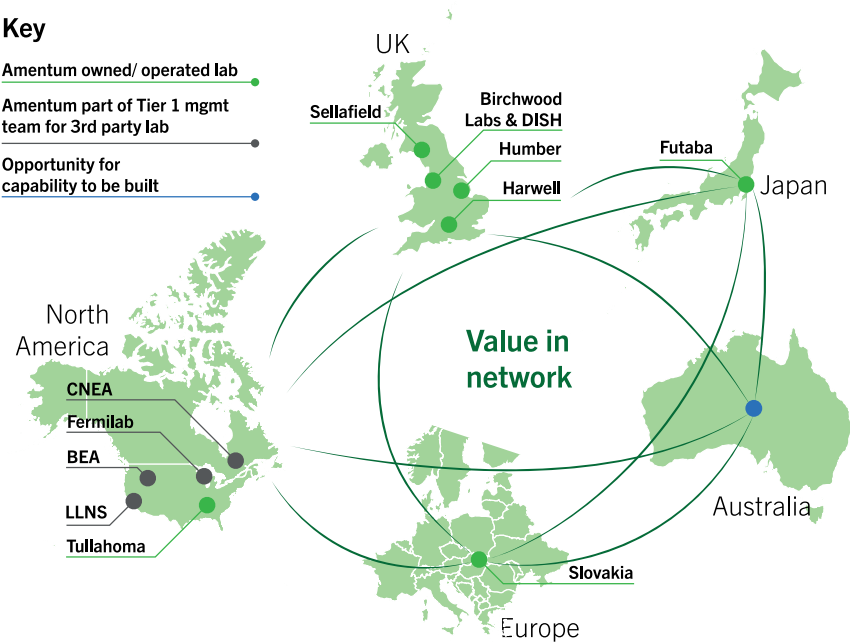
Liquid Metals / Novel Cooling

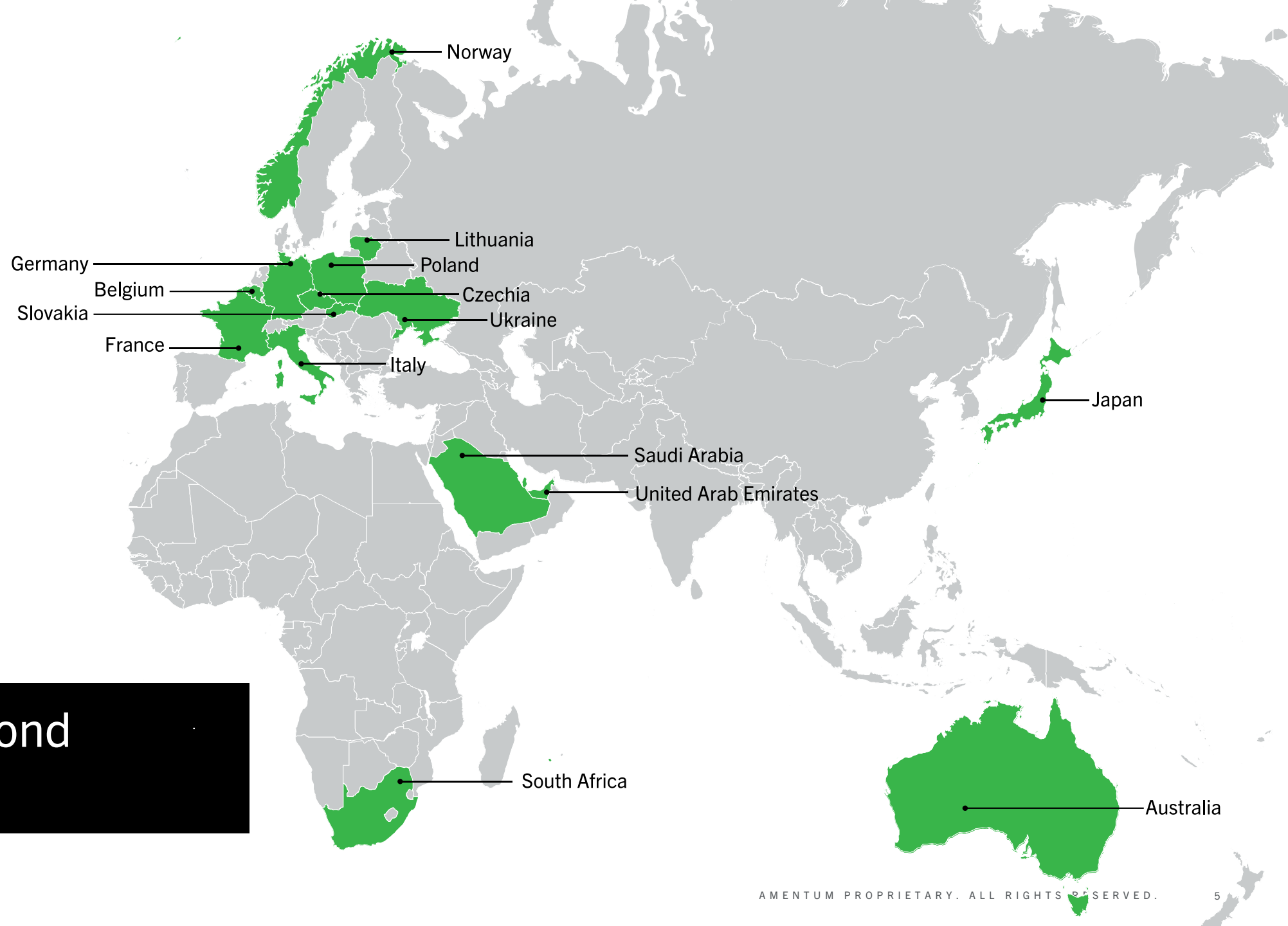


Robotics & Remote Handling Facility

Key

- Amentum owned/ operated lab
- Amentum part of Tier 1 mgmt team for 3rd party lab
- Opportunity for capability to be built





Footprint beyond US and UK

France Key Projects & Customers



2026 Key Figures

~200
PEOPLE

5
LOCATIONS

ITER ORGANIZATION

- Construction management, Planning, Site coordination
- Technical Delivery Partner
- Engineering of a FOAK technology

Nuclear
Fusion

EDF

- Safety, CFSI, Civil Engineering, Project Management
- Laboratory activities : irradiation testing, reactor operations & safety

Nuclear
New
Build

Technical
Support

Lab
activities

CEA

- EPC/EPCM: safety case, detailed design, construction, commissioning and first six months of operation;
- Remotely operated treatment process

Decom'

SMR/AMR

Thorizon

Newcleo

Nuward

Stellaria



ONDRAF - Belgium

- RadWaste Facilities EPCM Framework Contract

Decom'

Central & Eastern Europe Projects & Customers



2026 Key Figures

~750

PEOPLE

5

LOCATIONS

Poland

- PEJ TECHNICAL ADVISOR
Supporting Poland's 3+ GW nuclear new build
Engineering, environmental permitting, programme management, and project delivery services
- Integrated Delivery Services (IDS) team provides engineering support to projects worldwide.
- Maintenance, logistics, supply-chain and remote technical assistance for US defence equipment

Nuclear
New
Build

Project
Support

Czech Republic

- RR SMR

Providing programme delivery, technical advisory, operational support
- CEZ support for Dukovany (Hazard & Safety Assessment).
- Temelin support Decommissioning, engineering, environmental remediation

Nuclear
New
build

Lab
activities

Decom'

Slovakia

- Decommissioning (VVER), engineering, environmental remediation, and technical support services .

Decom'

Ukraine

CHORNOBYL SHELTER REPAIR & PMU SUPPORT

- Long term Project Management Unit support to the Chernobyl site, ERBD funded

Rest of Europe Projects & Customers



2026 Key Figures

~200

PEOPLE

5

LOCATIONS

Netherlands

- **Ministry of Climate Policy and Green Growth.**
Amentum led JV to provide program management and technical solutions for planning and development of nuclear new build in the Netherlands.

Nuclear
New
Build

Italy

- **European Commission Joint Research Centre (JRC)**
- Amentum led JV to lead decommissioning and waste management contractor for nuclear research sites in four European countries
- Largest site ISPRA also includes sites in Karlsruhe (Germany), Geel (Belgium) and Petten (The Netherlands)

Decom'

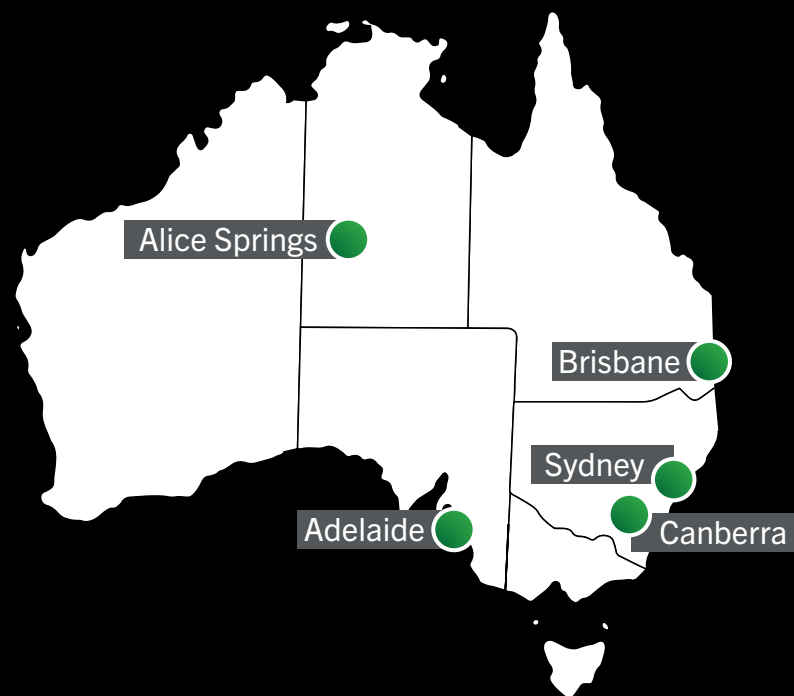
Norway

- **Norwegian Nuclear Commission**
Assess technology options for a potential nuclear power program.
- **Halden Kjernekraft AS**
Evaluate the potential for SMRs to meet energy needs in south-east Norway.
- **Norway Nuclear Decommissioning**
safety case management and training for Norway's nuclear clean-up programme

Nuclear
New
build

Decom'

Australia



2026 Key Figures

~1000
PEOPLE

5
LOCATIONS

Airspace & Aviation Systems

- Air Combat Systems Program Office
- Air Warfare Systems Program Office
- Air Electronic Attack Systems Program Office

Defence

Maritime

- Specialist Ships and Landing Craft Branch
- Maritime Systems Division – sustaining the entire Fleet
- Australian Submarine Agency - Build Assurance Program, Skills Training Academy

Defence

Cyber and Digital

- Digital Solutions
- Cyberspace Operations Systems
- Intelligence Platform Operations
- I&C Facilities Support

Defence

Ground Based Surveillance

- Civil Military Air Traffic Management System
- Space Domain Awareness and Control Systems Program Office
- High Frequency Sensing Systems Program Office
- Surveillance and Control Systems Program Office

Japan



2026 Key Figures

~450
PEOPLE

8
LOCATIONS

Design & Facilities Mgt

- Facilities Management
- Preventative Maintenance
- Emergency repairs

Govern'

Decommissioning

- Programme, project and supply chain management for fuel debris retrieval
- Front-end engineering design, procurement strategy, and delivery preparation
- Specialist engineering including Robotics

Decom'

Architecture & Engineering

- Interior Design
- Project Management
- Structural Analysis
- Feasibility & Due Diligence

Govern'
and
Retail

Regeneration Solutions

- Strategic Consulting
- Skills Development
- Social Value

Decom'

Lessons learned over 20+ years

- Long term approach essential – establish local offices, employ nationals etc.
- Understand the underpinning business infrastructure required to operate locally
- Strategic partnering is essential to break into new markets
- Political relationships can be helpful, but are not always definitive (e.g. Brexit)
- Use the UK embassies and DBT team

Thank you.



[amentum.com](https://www.amentum.com)