

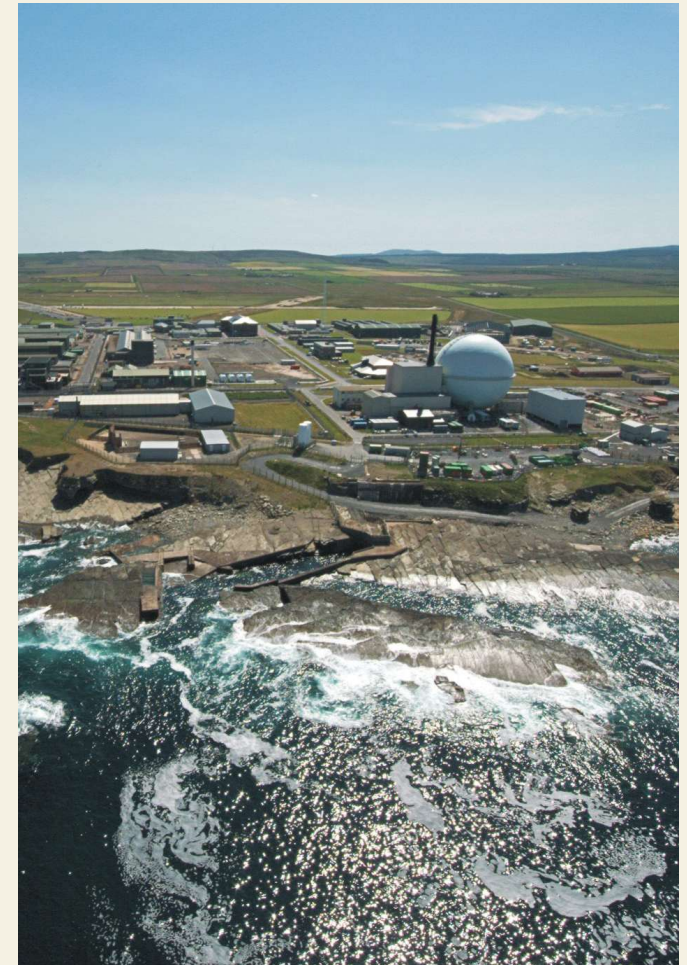
Cavendish nuclear

part of Babcock International Group

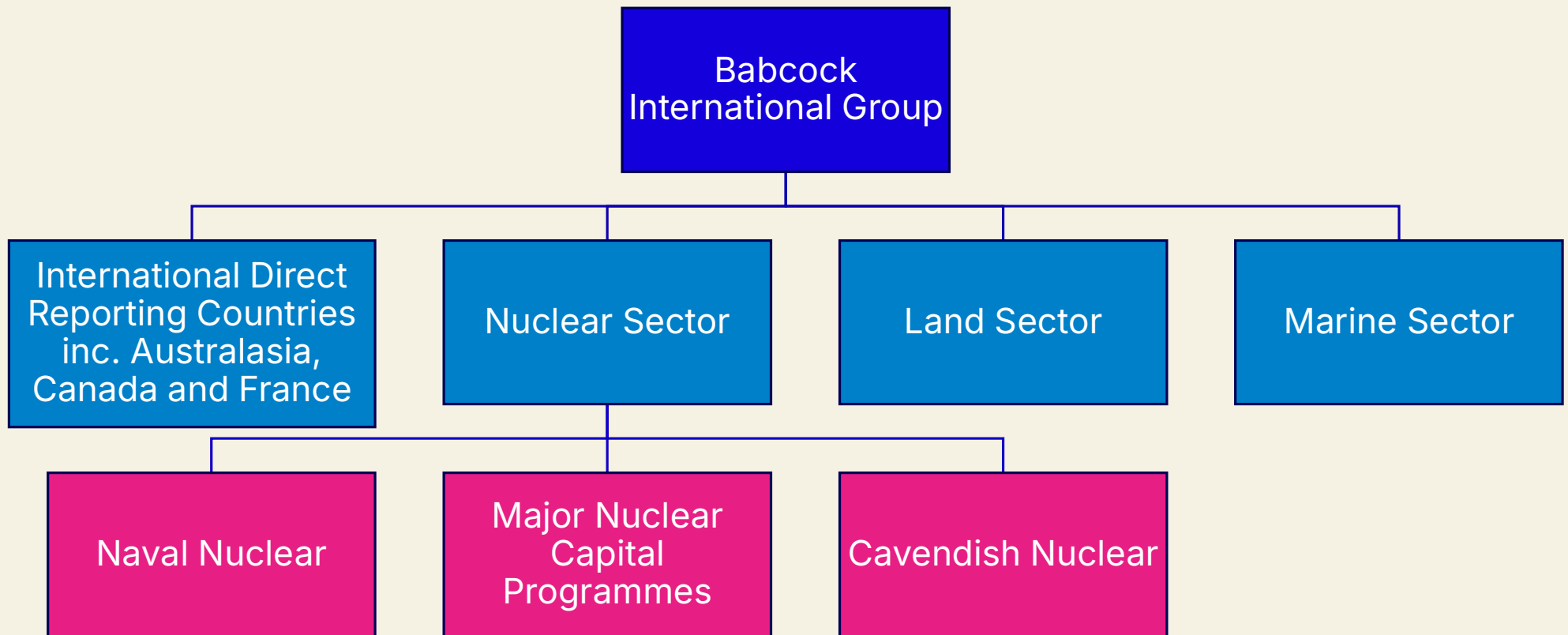
Cavendish Nuclear

We are **proud** to be:

- The UK's number one nuclear services business with over 60 years of proven delivery in nuclear engineering
- A wholly owned subsidiary of FTSE 250 global engineer
- From the design and construction of new nuclear power plant to the lifetime extension of existing plant and the safe decommissioning of complex legacy plant and waste management, Cavendish Nuclear spans the lifecycle of nuclear energy in the UK and beyond
- We're revitalising Britain's scientific and technical pedigree in nuclear energy to help government and industry secure our nation's supply of electricity in the 21st century.
- Wholly owned subsidiary of [Babcock International Group](#), we are trusted to deliver the highest standards of safety, quality, security and environmental protection for our customers. Our business is supported by the three cornerstones of safety, people and performance – zero harm, one inclusive culture and 100% delivery on our promises.



Babcock Review



Cavendish Nuclear - what we do and where we do it

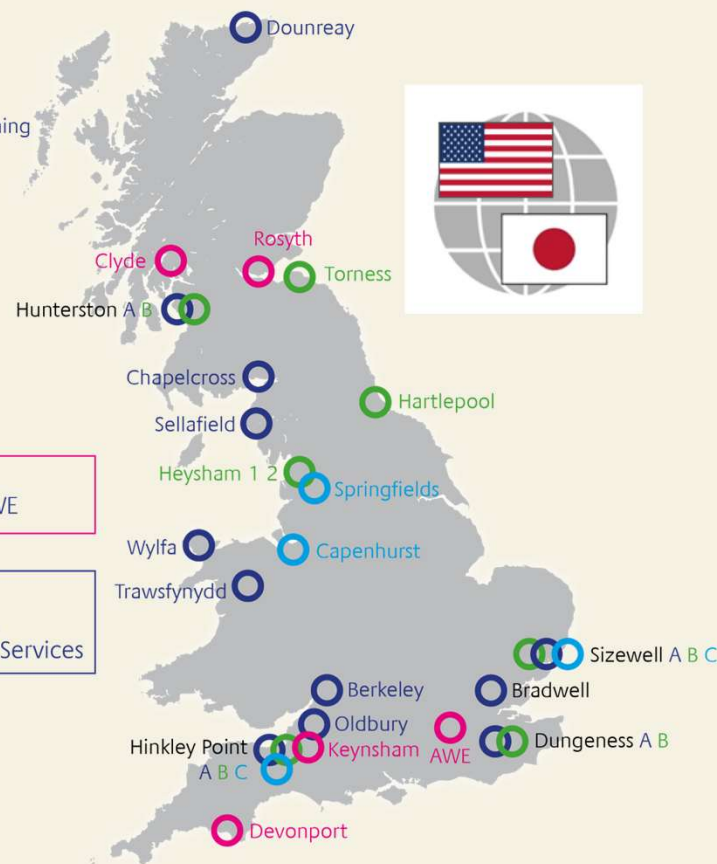


- In operation
- In decommissioning
- New Build
- Defence Sites

Customers:

Defence
MOD/DNO: SDA, AWE

Civil Nuclear
NDA, EDF, Sellafield,
Nuclear Restoration Services



 c 2500 employees

FY26 Revenue
£407m

FY26 Profit
£44m

Orderbook at July 2026
£1,870m

Pipeline at July 2026
£2,803m

We deliver products and services **across the nuclear energy lifecycle**, from strategy development, design and build, through operations and maintenance.

Clean Energy



Large GW

- Key roles secured on **Hinkley Point C** within MEH alliance & Commissioning alliance
- Developing **Sizewell C MEH Alliance** – a broader deeper scope than HPC.
- Positions us for long term operational support



SMRs

Small Modular Reactors are an affordable power plant that generates electricity using a small modular reactor - an intelligent way to meet our future energy needs
Support to GE-Hitachi through FNEF & RRSMT with Waste Plant Design



HITACHI

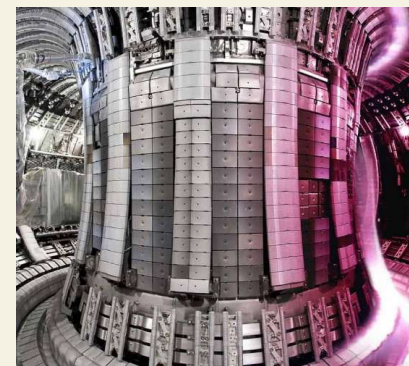


SMR



AMRs

- **Advanced Modular Reactors** can help us reach net zero by providing process heat for industry and hydrogen production, as well as electricity
- X-Energy FNEF Project developing plans to manufacture in the UK



Fusion

STEP (Spherical Tokamak for Energy Production) is an ambitious programme to deliver a prototype fusion energy plant, targeting 2040, and a path to commercial viability of fusion. £10bn 20 yr Engineering Partner competition summer 2024!



UK Atomic
Energy
Authority

**Cavendish
nuclear**

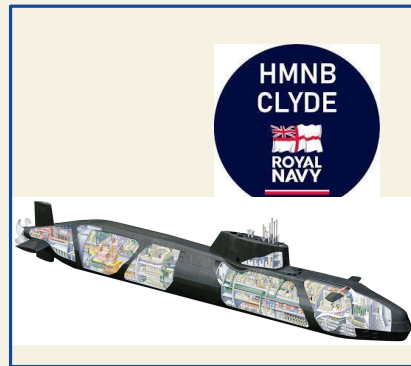
part of the Cavendish Institute for Nuclear Research

Defence



AWE

- Process, Plant & Equipment (**PP&E**) Partner - 10 year, £Billion programme to design, manufacture and commission facilities for the UK's Replacement Warhead Programme.
- Project **Mensa**



Clyde

- Nuclear Technical Support Provider (**NTSP**)
- Engineering, project management and safety case support to extend life of the infrastructure in readiness for Dreadnought class subs to replace Vanguard class end of 2030's.



Defence
Infrastructure
Organisation



Devonport

- Dockyards owned and operated by Babcock
- £1Bn portfolio of infrastructure investment to maintain current assets and deliver new assets to keep the UK's fleet of nuclear submarines at sea.
- Delivering projects, design, engineering, consultancy, safety case



Submarine Disposal

- 50 submarines will require dismantling and disposing across the UK
- £22Bn opportunity over 100 years
- Application of civil decommissioning experience to defence decommissioning



Ministry
of Defence

**Cavendish
nuclear**
part of Babcock International Group

Civil Decommissioning



Sellafield

- Pile Fuel Cladding Silo (PFCS)
- Design Services Alliance (DSA)
- Key win: Decommissioning and Nuclear Waste Partnership (DNWP) Lot 3 (Silos)



Nuclear Restoration Services

- Shaft & Silo Drum Handler
- Magnox reactor and Advanced Gas Reactor (AGR) decommissioning



Fuels

- Urenco Kiln extension
- Urenco HALEUF
- Westinghouse reprocessed uranium (RepU) plant
- Westinghouse Natural uranium (NatU) plant



Leading experts

- In order for the UK to invest in new nuclear, we must demonstrate that we are able to manage our liabilities in a safe, timely and cost-efficient manner
- Our ambition is to be recognised as the leading experts in Civil Decommissioning

Nuclear Services (supports business wide)



Lifetime support to EDF

- EDF Strategic Partnership member supporting the existing generating Advanced Gas Reactor (AGR) fleet.
- Fuel route, in core inspection, outage support, reactor protection
- EDF Sizewell B Lifetime Operations (LTO)
- Expertly placed to provide OEM and broader support in reactor life extension and defueling.



Critical services

- Laboratory based radiological contamination and exposure testing (delivering to Sellafield for decades) Recently secured 2-year contract extension (£15m)
- Instrument maintenance, repair and calibration services;
- Recently secured contracts worth £56m over 4 years



Consultancy services

- Focus on nuclear safety, nuclear waste and front-end engineering.
- Recently transitioned Devonport consultancy scope from Defence to Nuclear Services
- Submitted DNWP Lot 4 (Waste Partner) offering to Sellafield (£225m)



Enabling support to the business

- Capability management for;
 - ❖ Process Engineering
 - ❖ Civil , Structural & Architectural
 - ❖ Nuclear Safety Case
 - ❖ Radiological Protection
 - ❖ Waste & decommissioning
 - ❖ Physicists



International



US

- US Portsmouth D&D (team with Fluor/Amentum) – Tier 1
- US Aircraft Carrier (CVN65) decomm opportunity and teaming agreement with HII
- Delivering consultancy work at Tier 2 to enable organic growth and support ability to tender and deliver Tier 1 work



Japan

- Delivering Monju Sodium treatment project for JAEA
- Projected steady state business across next 5-10 years - positioning for Tokai and Fugen reactor decommissioning through feasibility studies



HITACHI



AUKUS

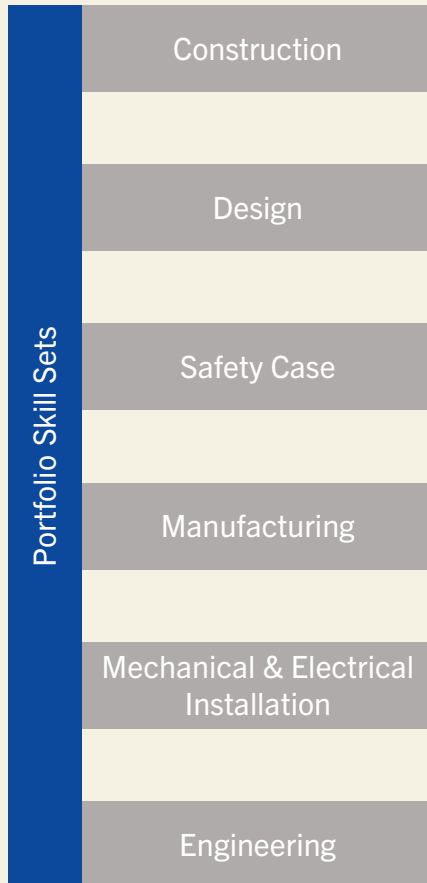
- Trilateral security pact between Australia, UK and US to assist Australia in acquiring nuclear powered submarines.
- Supporting Babcock Australia through our experience in nuclear infrastructure, regulation, hazardous waste management and safety case.



Other

- Ukraine engagement with regards reconstruction / maintenance
- Exploring other international markets – e.g. Sweden, Norway, Poland

Supply Chain Opportunities



Cavendish Nuclear requires a host of skills from the nuclear sector and beyond

Cavendish aim to identify and bring to bear the best skills from across a range of industries and deploy them efficiently and effectively in nuclear, defence and energy settings

This approach challenges standard models of supplier acquisition, procurement, contracting, incentivisation and logistics

To do this, we are looking to work with organisations, SMEs and individuals that have novel and innovative capabilities in the following areas:

- Design and safety case
- Engineering
- Construction
- Mechanical & Electrical
- HVAC
- EC&I
- Trace Heating
- Process Plant and Equipment manufacture
- Fabrication
- Obsolescence
- Technical Services

Cavendish Nuclear Supply chain Overview

~£150M Annual spend with
supply chain

Standardised KPI
Performance Scorecards

33% of Spend with SME's

95% of all Invoices paid
within 30 days

c.700
suppliers approved

5 Categories
13 Sub Categories

Supplier Training Opportunities

COUPA Supplier Onboarding
requirements

Suppliers accredited with
Cyber Essentials / Plus

Suppliers accredited with ISO
9001

Sustainable Procurement
Policy

Group Strategic Procurement
Strategy

SME Hub Launched

Supplier Lunch & Learn
Opportunities

Spend Categories

HR / Corp Services

- Corporate Services –
 - General Consultancy
 - Mail and Logistics
 - Office Services
 - Office Supplies
 - Promotional Material
 - Training & Education
 - Travel
 - Welfare
- HR –
 - Permanent Recruitment
 - Staff Benefits
 - Staff Vetting Services
 - Temporary Labour
 - Welfare
- Professional Services –
 - Business Associations
 - Consultancy
- Freight, Logistics & Mail –
 - Freight & Logistics
 - Freight & Storage
 - Mail & Logistics
- Financial Services
 - General Consultancy
 - Legal
 - Property Services

Facilities Management & Construction

- Environmental Services –
 - Environmental
- Property Services –
 - Construction / Project Works
 - Maintenance
 - Materials
 - Real Estate Services
 - Site Services
 - Technical Services
 - Utilities

Plant & General Engineering

- Engineering –
 - Build to Print
 - Construction / Project Works
 - Electrical Parts
 - Mechanical Parts
 - Raw Materials
 - Technical Services
- Plant –
 - Plant Hire
 - Plant Maintenance
 - Plant Purchase
 - Temporary Accommodation

Fleet Management

- Fleet –
 - Acquisition
 - Fleet Acquisition
 - Fleet Hire
 - Fuel
 - Short Term Hire

IT

- Information Technology & Telecomms –
 - IT Hardware
 - IT Services
 - IT Software
 - Telecomms

Onboarding & Enquiries

- **Onboarding** - [Coupa information for Babcock suppliers - Babcock International Group](#)
- **Central Inbox for Procurement enquiries** procurement@cavendishnuclear.com
- **SME Hub** – if suppliers are interested in signing up, please let us know



What is Coupa?



Coupa enrolment and enablement



Training material



Supplier information and correspondence



Frequently asked questions



Coupa Supplier Portal (CSP)

Procurement Contacts

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